## **Investors House**

#### **KEY DATA**

Website Next report date

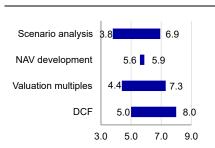
Stock country Bloomberg Reuters Share price (close) Free Float Market cap. (bn) Finland INVEST FH INVEST.HE EUR 5.16

EUR 0.03/EUR 0.03 www.investorshouse.fi 14 Nov 2022

#### **PERFORMANCE**



#### **VALUATION APPROACH**



Source: Nordea estimates

### **ESTIMATE CHANGES**

Year	2022E	2023E	2024E
Sales	5%	10%	10%
EBIT (adj)	-8%	-5%	-5%

Source: Nordea estimates

Nordea Markets - Analysts Svante Krokfors Director

**David Flemmich** 

Senior Analyst, Sector Coordinator

## **Expanding Service business through M&A**

Investors House reported Q2 revenue of EUR 1.9m, 5% below our estimate, mainly owing to Services. Net operating income (NOI) was EUR 0.6m, 29% below our EUR 0.9m forecast, as Real Estate posted elevated property costs. Adjusted EBIT including associates was EUR 0.5m, 37% below our EUR 0.8m estimate. The Q2 EPRA result was EUR 0.4m and declined by 48% y/ y owing to divestments conducted in Q4 2021. The share of revenue from Services was 57%. Investors House has succeeded in streamlining its operations and balance sheet by distributing Ovaro shares and an extra dividend of EUR 1 per share, which has reduced the EPRA NRV discount to 16% from 25% after the Q1 report and from 40% after the Q4 2021 report.

#### Result miss owing to Real Estate costs and weaker Services

NOI of EUR 0.6m was 29% below our estimate, burdened mainly by higher property costs in Real Estate and its NOI margin being only 47% versus 69% a year ago, partly explained by decreased size following disposals, we believe. Services EBIT was 30% below our estimate, but quarterly variations are significant depending on e.g. success fees. EPRA NRV declined by 4% q/q in Q2 to EUR 6.46, from EUR 6.74, as the valuation for the Service business was slightly lowered. The equity ratio remained strong at 55%, which is important given the growing JV development pipeline. This leaves room for M&A, especially within the Services business. The company has a EUR 12m cash position, which enables M&A of EUR ~30m.

#### 2022E-24E top line up 5-10% due to M&A but EPS down 7-9%

Investors House reiterated that its operating result will likely decline significantly in 2022 following large divestments in H2 2020. We forecast a ~40% decline in adjusted EPS in 2022. We include the Infonia acquisition in the Services segment and raise 2022E-24E sales by 5-10%. Adjusted EPS estimates are trimmed by 7-9%, mostly owing to lower assumptions for contributions from associated companies and the Real Estate segment.

#### Fair value range unchanged at EUR 4.7-7.0

We base our fair value range of EUR 4.7-7.0 per share on a combination of valuation methods, with the greatest emphasis being on NRV. Due to the company's focus on non-prime locations and its mixed residential and commercial portfolio, we believe the share will trade at a discount to EPRA NRV, although a further improving performance of the Services business and additional M&A could provide extra upside.

SUMMARY TABLE - KEY	Y FIGURE	S					
EURt	2018	2019	2020	2021	2022E	2023E	2024E
Total revenue	8,276	11,461	9,465	9,764	8,232	8,947	9,226
EBITDA (adj)	3,611	5,273	333	4,586	2,861	3,066	3,189
EBIT (adj)	3,611	5,273	333	4,586	2,861	3,066	3,189
EBIT (adj) margin	43.6%	46.0%	3.5%	47.0%	34.8%	34.3%	34.6%
EPS (adj, EUR)	0.17	0.48	-0.18	0.59	0.33	0.36	0.37
EPS (adj) growth	-68.4%	176.0%	-137.3%	432.9%	-44.4%	9.1%	3.8%
DPS (ord, EUR)	0.23	0.25	0.27	0.29	0.31	0.33	0.35
EV/Sales	9.0	5.0	5.9	5.3	7.3	6.9	6.6
EV/EBIT (adj)	25.3	9.8	17.9	19.0	26.9	25.8	24.4
P/E (adj)	34.6	13.5	n.m.	9.4	15.6	14.3	13.8
P/BV	0.8	0.9	0.9	1.0	1.1	1.1	1.1
Dividend yield (ord)	3.8%	3.9%	4.7%	5.2%	6.0%	6.4%	6.8%
FCF Yield bef A&D, lease	0.7%	3.9%	2.3%	-0.9%	6.3%	5.6%	9.0%
Net debt	35,017	16,081	19,505	4,383	13,227	15,237	14,240
Net debt/EBITDA	7.5	4.1	n.m.	n.m.	4.7	5.0	4.5
ROIC after tax	3.6%	5.7%	0.4%	n.a.	5.2%	5.1%	5.0%
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# **Deviation and revision tables**

INVESTORS HOUSE: Q2	DEVIATIONS F	ROM OUR E	STIMA	TES				
	Actual	NDA est.	Devia	tion	Actual		Actual	
EURt	Q2 2022	Q2 2022E	vs. ac	tual	Q1 2022	q/q	Q2 2021	y/y
Sales	1,862	1,962	-100	-5%	1,796	4%	2,487	-25%
EBIT adj.	510	807	-297	-37%	552	-8%	1,156	-56%
Net operating income	632	887	-255	-29%	692	-9%	1,050	-40%
EPS, EUR	0.07	0.10		-29%	0.06	27%	0.12	-40%

Source: Company data and Nordea estimates

## INVESTORS HOUSE: OUR ESTIMATE REVISIONS AFTER THE Q2 REPORT

	Ne	w estimates	5	Ole	d estimates		Di	fference %	-
EUR THOUSANDS	2022E	2023E	2024E	2022E	2023E	2024E	2022E	2023E	2024E
Sales	8,232	8,947	9,226	7,870	8,128	8,390	5%	10%	10%
Adj. EBIT	2,861	3,066	3,189	3,096	3,228	3,364	-8%	-5%	-5%
Net operating income	3,297	3,570	3,703	3,380	3,516	3,655	-2%	2%	1%
Adj. EPS, EUR	0.33	0.36	0.37	0.36	0.39	0.41	-9%	-7%	-8%

Source: Nordea estimates

## **Factors to consider**

Investors House is a real estate investment company with a focus on residential and office properties. It mainly operates in the regional growth centres of Finland. The company also provides services and expanded its business into real estate funds during 2018. The company has a strong balance sheet, which bodes well for acquisitions or the expansion of existing business areas in the future. After the acquisition of Juhola Asset Management, announced on 26 February 2021, services are becoming an increasingly important part of Investors House, accounting for 57% of sales in Q2 2022. In June, Investors House acquired Infonia Oy, a service company within real estate asset management with annual net sales of EUR 0.7-1.1m and earnings of EUR 0.2-0.5m in 2018-21. We now include the acquisition in our estimates.

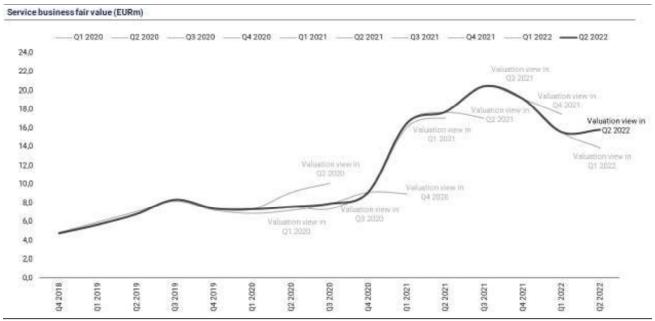
#### **Diversified business model**

Investors House is a real estate company that deals in residential and office properties, with an increasing focus on services and investment products through its Service segment. The company has historically bought and sold properties efficiently and streamlined its portfolio, especially during 2019, and this continued in H2 2021 with the divestment of residential properties and IVH Kampus.

The company has grown quite aggressively since mid-2015, when the current CEO, chairman and vice chairman became owners. The Real Estate and Service segments have expanded, mainly through acquisitions. We expect the good growth pace to continue, especially in the Service segment. Investors House decided to distribute its 20.4% stake in Ovaro (formerly Orava REIT) to its shareholders, which was completed at the end of 2020. EPRA NRV declined from EUR 8.27 at the end of 2021 to EUR 6.46 at the end of Q2 2022. Investors House distributed an EUR 1 extra dividend after the end of 2021, which explains the majority of the decline in EPRA NRV. Investors House is currently trading at a ~16% EPRA NRV discount, down from 25% after the Q1 report.

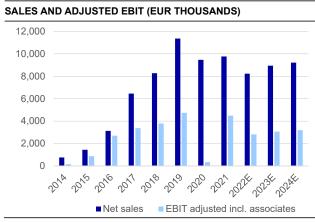
EPRA NRV CALCULATION	
EURm	30/06/2022
EPRA NTA	24.2
Fair value of services and other	16.9
EPRA NRV	41.1
EPRA NRV per share (EUR)	6.46
Source: Company data	

#### FAIR VALUE DEVELOPMENT OF INVESTORS HOUSE'S SERVICE BUSINESS



Source: Company data

The Service segment has low capital needs and good scalability, as the company intends to expand into real estate funds, where it hopes to utilise its existing real estate investor base of around 10,000 clients. We believe the Service segment has good earnings potential and provides stability, as its revenues come from the services and fund management fees of the Dividend House segment. An external evaluator has valued the Service business at EUR 15.8m, down from EUR 17.7m a year ago.







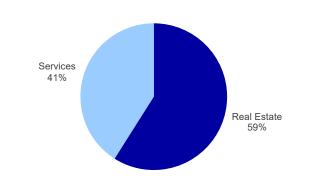
Source: Company data and Nordea estimates

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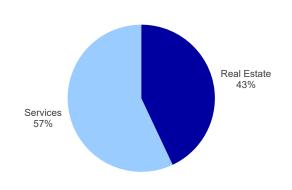
### **Balanced investment portfolio**

Since IVH Kampus is no longer consolidated but treated as an associated company, 43% of group sales came from the Real Estate business in Q2 and 57% from Services.

#### **EPRA NRV CONTRIBUTION, Q2 2022**



**SALES BY SEGMENT, Q1 2022** 



Source: Company data and Nordea

Source: Company data and Nordea

## **Robust financial position**

Investors House has a strong balance sheet, with a Q2 2022 equity ratio of 55% following the several divestments in H2 2021. The equity ratio is above the company's target of 45%. We believe the company will fund its expansion with new debt and expect the equity ratio to remain above the long-term target. Investors House had a gross cash position of EUR ~11m at the end of Q2 2022.

### Clear discount to NAV and stable dividend

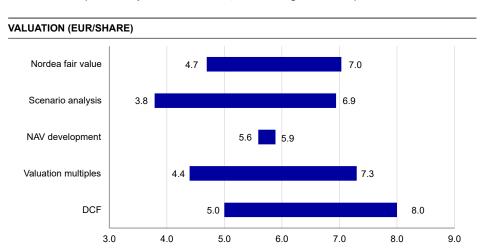
Investors House is currently trading at a 16% discount to EPRA NRV, and the discount narrowed somewhat after the Ovaro share distribution and after the distribution of the EUR 1 extra dividend. At the end of Q1 2022, the discount was 25%. The company has paid a stable, increasing dividend, with yields of 2.5-3.1% for the past two years. We expect an annual dividend of EUR 0.31-0.35 per share for 2022-24, which corresponds to a dividend yield of 6.0-6.7%.

#### **Valuation**

When combining our valuation methods, we derive a fair value range of EUR 4.7-7.0. As the company is in the midst of a transformation process, we emphasise a scenario-based sum-of-the-parts (SOTP) approach to give a better picture of where value will come from in the future and how each part of the company is valued. We also use an NRV SOTP to show the short-term NAV development and asset revaluation potential.

In our fair value, we put less focus on the DCF and multiples valuation methods, as they are sensitive to changes. Peer multiples can give a broad valuation range, but there is no direct competitor with a similar business structure (residential, office, service and investment-company aspects), so a multiples-based valuation is less reliable. A DCF valuation is easy to understand but sensitive to changes in the parameters, hence we put less focus on it.

The latest reported EPRA NRV was EUR 6.46, i.e. near the upper end of our fair value range (EUR 4.7-7.0 per share). The low end of our range corresponds to a 27% discount to the latest reported adjusted EPRA NRV, and the high end to a premium of 8%.



Source: Nordea estimates

# **Detailed estimates**

EUR THOUSANDS	Q1/21	Q2/21	Q3/21	Q4/21	Q1/22E	Q2/22	Q3/22E	Q4/22E	2020	2021	2022E	2023E	2024E
Net sales	1,914	2,487	2,348	3,015	1,796	1,862	2,192	2,380	9,465	9,764	8,232	8,947	9,226
Sales growth %	-43%	-15%	61%	80%	-6%	-25%	-7%	-21%	-17%	3%	-16%	9%	3%
Maintenance expenses (Real estate)	-1,002	-333	-386	-497	-273	-425	-250	-295	-3,788	-2,218	-1,243	-1,307	-1,371
Direct operating expenses (Services)	-556	-1,123	-873	-1,192	-831	-805	-800	-1,255	-1,796	-3,744	-3,691	-4,070	-4,152
Net operating income	356	1,050	1,089	1,275	692	632	1,142	830	4,499	3,802	3,297	3,570	3,703
margin %	19%	42%	46%	42%	39%	34%	52%	35%	48%	39%	40%	40%	40%
Net gains on sale of properties	-11	2	-71	-1,608	0	0	0	0	7	-1,688	0	0	C
Net fair value changes	-583	-84	-1,025	-1,491	0	0	0	0	-850	-3,183	0	0	C
Selling, marketing and admin expenses	-262	-206	-270	-340	-267	-220	-260	-323	-1,384	-1,074	-1,070	-1,163	-1,199
Other operating income	-96	-20	4	0	0	-49	0	0	6	-112	-49	0	0
Associates	102	332	367	1,057	127	147	180	180	-2,782	1,858	634	659	685
EBIT	-494	1,074	94	-1,107	552	510	1,062	686	-504	-397	2,812	3,066	3,189
margin %	-26%	43%	4%	-37%	31%	27%	48%	29%	-5%	-4%	34%	34%	35%
EBIT adjusted incl. associates	100	1,156	1,190	1,992	552	510	1,062	686	339	4,474	2,812	3,066	3,189
margin %	0%	33%	35%	31%	24%	19%	40%	21%	33%	27%	26%	27%	27%
Financial income	0	8	11	55	57	57	57	57	23	84	228	228	228
Financial expenses	-167	-159	-160	-213	-105	-119	-160	-161	-1,139	-699	-545	-610	-632
Profit before taxes	-661	923	-55	-1,265	504	448	959	583	-1,620	-1,012	2,495	2,684	2,785
Taxes	-142	-202	29	643	-163	-32	-115	-70	91	312	-380	-322	-334
Net profit	-803	721	-26	-622	341	416	844	513	-1,529	-700	2,116	2,362	2,451
Cash flow hedges	0	0	0	0	0	0	0	0	0	0	0	0	0
Net profit of the period	-803	721	-26	-622	341	416	844	513	-1.529	-700	2,116	2,362	2,451
EPS	-0.13	0.12	0.00	-0.10	0.06	0.07	0.13	0.08	-0.25	-0.11	0.33	0.37	0.39
Minority interest	-100	-100	-200	-538	0	0	0	0	0	-137	0	0	0
Net profit attributable to shareholders	-703	821	174	-84	341	416	844	513	-1,529	-837	2,116	2,362	2,451
EPS attributable to shareholders	-0.03	0.14	0.13	0.22	0.06	0.07	0.13	0.08	-0.18	0.58	0.33	0.36	0.37

Source: Company data and Nordea estimates

DIVISIONAL ESTIMATES													
Real estate													
Net sales	1,203	2,581	935	996	798	796	823	827	7,523	3,877	3,244	3,409	3,577
Net sales growth %	-59%	10%	-61%	-64%	-34%	-25%	-24%	54%	-25%	-48%	-16%	5%	5%
Net fair value changes	-583	-331	-200	0	-68	0	0	0	-850	-2,483	-68	0	0
Associate income	102	-21	454	-3,197	127	147	180	180	-2,782	1,858	634	659	685
EBIT	-372	1,323	834	-2,717	536	518	753	712	111	-731	2,518	2,761	2,891
margin %	-31%	51%	89%	-273%	67%	65%	91%	86%	1%	-19%	78%	81%	81%
EBIT adj. incl. associates	303	1,654	1,119	-2,717	652	518	753	712	1,678	3,517	2,634	2,761	2,891
margin%	0%	0%	0%	0%	0%	0%	0%	0%	22%	91%	81%	81%	81%
Services													
Net sales	743	599	527	680	998	1,066	1,369	1,553	2,459	5,887	4,988	5,538	5,649
Net sales growth %	23%	11%	-16%	-14%	-31%	-16%	-44%	-74%	-12%	5%	5%	5%	5%
EBIT	91	204	129	240	167	212	569	298	764	1,327	1,248	1,468	1,497
margin %	12%	34%	24%	35%	17%	20%	42%	19%	31%	23%	25%	27%	27%

## **Risk factors**

In this section, we highlight the main risks that we find relevant for Investors House. We list the risks according to their relevance, with the most relevant at the top. The following is not an exhaustive list but rather our view of some key risks for the company.

#### **Changes in interest rates**

Rising interest rates will eventually push financial costs higher, which would have a significant impact on real estate companies. Investors House has a strong balance sheet, but rising interest rates will have an impact on earnings. The company does not disclose its hedging strategy, which means forecasting increasing financial costs is difficult. Higher interest rates will also likely slow down the transaction market as funding becomes more expensive, which in turn could lower the value of properties and make divestments more difficult. This could hamper Investors House's ability to pursue value-creative investments in the future.

#### Small size

The small size of the company adds volatility to future earnings, both on the downside and the upside. The company's low liquidity could also pose a risk for investors, as it can be difficult to buy or sell a large stake in the company.

## Dependent on a few key people

The current strategy and growth have been driven by a few key people (CEO, chairman and vice chairman), making them crucial to the company. It could significantly impact the development of Investors House if these key people were to leave the company, although we find this unlikely.

### Competition

Investors House is still a small player, but it will start competing against larger players as it grows, making it harder for the company to differentiate itself. Investors House has over the past 12 to 18 months increased the share of service business, which will make it more vulnerable to competition from service providers and less so to competition from real estate players.

#### **Strong transaction focus**

Investors House has grown its property portfolio rapidly and is expected to continue rotating its assets in the future. The currently strong transaction market has supported property prices and favoured property divestments. If the transaction market slows down and property prices face downward pressure, it would make asset disposals slower or more challenging, and it could also reduce gains on disposals.

#### **Macroeconomic factors**

Changes in economic factors such as GDP development, inflation and the level of housing production have already started to affect real estate companies such as Investors House. A downturn in the economy would have an adverse effect on the Finnish housing market and thus impact Investors House's operations. An economic downturn would likely make homebuyers more cautious and thus put pressure on prices, as well as increase vacancy risk.

### Risk of value dilution

The company has grown rapidly, funding part of its expansion through share issues. This has a dilutive effect on EPS development. Additional share issues could further dilute value and pose the risk of a lower dividend per share.

#### Legal, tax and political risks

Changes in regulations, tax rules or development restrictions could have negative ramifications for Investors House.

# **Reported numbers and forecasts**

Transfer	INCOME STATEMENT											
Revenue growth on a 91,2% 117,9% 105,8% 20,3% 38,9% 47,4% 3,2% -15,7% 8,7% 31,00 which organic on the which organic on the which FX	EURt											2024E
of which roganic         n.a.	Total revenue	752										9,226
Minchi FX												3.1%
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of which associates												2 490
Associates excluded from EBIT 0 0 0 0 0 0 0 0 0 0 0 0 0 1, 0 0 0 0 0												685
Net financials					,			, -				000
of which fease interest 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0												-404
Changes in value, net							,					-404
The tax profit												0
Reported taxes   107   886   -457   512   -1,948   657   91   312   380   322   320   32												2,785
Net profit from continued operations												-334
Discontinued operations   0	•											2,451
Minority interests												2,401
Net profit to equity												0
EPS_EUR												2,451
DPS_EUR			,				,					0.37
of which ordinary 0.10 0.17 0.19 0.21 0.23 0.25 0.27 0.29 0.31 0.33 0.30 0.00 which extraordinary 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.												0.35
For which extraordinary 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.	,											0.35
EBITDA   101.6%   300.8%   143.7%   92.7%   56.6%   34.5%   -5.3%   -4.1%   34.2%   34.3%   34.6   EBIT   101.6%   300.8%   143.7%   92.7%   56.6%   34.5%   -5.3%   -4.1%   34.2%   34.3%   34.6   EBIT   101.6%   300.8%   143.7%   92.7%   56.6%   34.5%   -5.3%   -4.1%   34.2%   34.3%   34.6   EBITOA   300.8%   143.7%   92.7%   56.6%   34.5%   -5.3%   -4.1%   34.2%   34.3%   34.6   EBITOA   300.8%   143.7%   92.7%   56.6%   34.5%   -5.3%   -4.1%   34.2%   34.3%   34.6   EBITOA   300.8%   143.7%   92.7%   56.6%   34.5%   -5.3%   -4.1%   34.2%   34.3%   34.6   EBITOA   300.8%   143.7%   92.7%   56.6%   34.5%   -5.3%   -4.1%   34.2%   34.3%   34.6   EBITOA   300.8%   143.7%   92.7%   56.6%   34.5%   -5.3%   -4.1%   34.2%   34.3%   34.6   EBITOA   300.8%   143.7%   92.7%   56.6%   34.5%   -5.3%   -4.1%   34.2%   34.3%   34.6   EBITOA   300.8%   143.7%   92.7%   56.6%   34.5%   -5.3%   -4.1%   34.2%   34.3%   34.6   EBITOA   300.8%   300.8%   3.394   3.611   5.273   333   4.586   2.861   3.066   3.1   EBITOA   33.9%   33.94   3.611   5.273   333   4.586   2.861   3.066   3.1   EBITOA   300.6%   3.5%   3.611   5.273   333   4.586   2.861   3.066   3.1   EBITOA   30.6%   30.6%   30.6%   30.6%   30.6%   3.5%   47.0%   34.8%   34.3%   34.6   EBITOA   30.6%   30		0.00	0.00	0.00	0.00		0.00	0.00	1.00			0.00
EBITA 101.6% 300.8% 143.7% 92.7% 56.6% 34.5% -5.3% -4.1% 34.2% 34.3% 34.6   EBIT 101.6% 300.8% 143.7% 92.7% 56.6% 34.5% -5.3% -4.1% 34.2% 34.3% 34.6   Adjusted earnings   EBITDA (adj) 155 584 2.699 3.394 3.611 5.273 333 4.586 2.861 3.066 3.1   EBITA (adj) 155 584 2.699 3.394 3.611 5.273 333 4.586 2.861 3.066 3.1   EBIT (adj) 155 584 2.699 3.394 3.611 5.273 333 4.586 2.861 3.066 3.1   EPS (adj, EUR) 0.06 -0.12 0.57 0.55 0.17 0.48 -0.18 0.59 0.33 0.36 0.   Adjusted profit margins in percent   EBITDA (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6   EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6   EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6   EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6   EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6   EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6   EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6   EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6   EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6   EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6   EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6   EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6   EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6   EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6   EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.8% 34.3% 34.6   EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.8% 34.3% 34.6   EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8%	Profit margin in percent											
EBIT (ad) 101.6% 300.8% 143.7% 92.7% 56.6% 34.5% -5.3% -4.1% 34.2% 34.3% 34.6 Adjusted earnings  EBITDA (ad)) 155 584 2.699 3.394 3.611 5.273 333 4.586 2.861 3.066 3.1 EBIT (ad)) 155 584 2.699 3.394 3.611 5.273 333 4.586 2.861 3.066 3.1 EBIT (ad)) 155 584 2.699 3.394 3.611 5.273 333 4.586 2.861 3.066 3.1 EBIT (ad)) 155 584 2.699 3.394 3.611 5.273 333 4.586 2.861 3.066 3.1 EBIT (ad)) 155 584 2.699 3.394 3.611 5.273 333 4.586 2.861 3.066 3.1 EBIT (ad)) 2.0.67 -0.12 0.57 0.55 0.17 0.48 0.18 0.59 0.33 0.36 0.36 0.31 0.36 0.3												34.6%
Adjusted earnings  EBITDA (adj)												34.6%
EBITDA (adj) 155 584 2,699 3,394 3,611 5,273 333 4,586 2,861 3,066 3,1 EBIT (adj) 155 584 2,699 3,394 3,611 5,273 333 4,586 2,861 3,066 3,1 EBIT (adj) 155 584 2,699 3,394 3,611 5,273 333 4,586 2,861 3,066 3,1 EBIT (adj) 155 584 2,699 3,394 3,611 5,273 333 4,586 2,861 3,066 3,1 EBIT (adj) 155 584 2,699 3,394 3,611 5,273 333 4,586 2,861 3,066 3,1 EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.8 EBITDA (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 45.6% 25.5% 5.0% 1.6% 42.2 EBIT (adj) 20.6% 2	EBIT	101.6%	300.8%	143.7%	92.7%	56.6%	34.5%	-5.3%	-4.1%	34.2%	34.3%	34.6%
EBITA (adj)	Adjusted earnings	455	504	0.000	0.004	0.044	5.070	000	4.500	0.004	0.000	0.400
EBIT (adj)						,					,	
EPS (adf, EUR) 0.06 -0.12 0.57 0.55 0.17 0.48 -0.18 0.59 0.33 0.36 0.34 0.34 0.34 0.34 0.34 0.34 0.34 0.34						,			,	,	,	3,189
EBITDA (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 30.6% 25.5% 5.0% 1.6% 42.2 EBIT (adj) 20.6% 40.6% 30.2% 22.3% 18.7% 17.9 EVIEBIT (adj) 20.6% 20.1% 20.2% 12.3% 18.7% 17.9 EVIEBIT (adj) 20.6% 20.1% 20.2% 12.3% 18.7% 17.9 EVIEBIT (adj) 20.6% 20.1% 20.2% 20.2% 12.2% 12.2% 12.2% EVIEBIT (adj) 20.6% 20.1% 20.2% 20.2% 12.2% 12.2% 12.2% EVIEBIT (adj) 20.6% 20.1% 20.2% 20.2% 12.2% 12.2% 20.2%							,		,		,	0.37
EBITDA (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (adj) 20.6% 40.6% 30.6% 25.5% 5.0% 1.6% 42.2 EBIT (adj) 20.6% 40.6% 30.2% 22.3% 18.7% 17.9 EVIEBIT (adj) 20.6% 20.1% 20.2% 12.3% 18.7% 17.9 EVIEBIT (adj) 20.6% 20.1% 20.2% 12.3% 18.7% 17.9 EVIEBIT (adj) 20.6% 20.1% 20.2% 20.2% 12.2% 12.2% 12.2% EVIEBIT (adj) 20.6% 20.1% 20.2% 20.2% 12.2% 12.2% 12.2% EVIEBIT (adj) 20.6% 20.1% 20.2% 20.2% 12.2% 12.2% 20.2%	Adjusted profit margins in percent											
EBITA (ard)) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (ard)) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (ard)) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT (ard)) 20.6% 40.6% 86.1% 52.6% 43.6% 46.0% 3.5% 47.0% 34.8% 34.3% 34.6 EBIT CAGRI Rast 5 years  Net revenue n.a. n.a. n.a. n.a. n.a. n.a. n.a. 72.4% 45.8% 25.5% 5.0% 1.6% 42.2 EBIT n.a. n.a. n.a. n.a. n.a. n.a. n.a. n.a		20.6%	40.6%	86 1%	52.6%	13.6%	46.0%	3 5%	47 N%	3/1.8%	3/1 3%	34.6%
Performance metrics	` 27											34.6%
Net revenue   n.a.												34.6%
Net revenue   n.a.	Performance metrics											
Net revenue   n.a.												
EBIT n.a. n.a. n.a. n.a. n.a. n.a. n.a. n.a		n.a.	n.a.	n.a.	n.a.	n.a.	72.4%	45.8%	25.5%	5.0%	1.6%	-4.2%
EPS	EBITDA	n.m.	n.m.	n.m.	n.m.	n.m.	38.9%	n.m.	n.m.	-14.0%	-8.1%	-4.2%
DPS	EBIT	n.a.	n.a.	n.a.	n.a.	n.a.	38.9%	n.m.	n.m.	-14.0%	-8.1%	-4.2%
Average last 5 years  Average EBIT margin  n.a.	EPS	n.a.	n.a.	n.a.	n.a.	n.a.	-10.2%	n.m.	n.m.	-22.1%	0.8%	7.0%
Average EBIT margin n.a. n.a. n.a. n.a. n.a. n.a. n.a. n.	DPS	n.m.	n.m.	n.m.	n.m.	n.m.	20.1%	9.7%	8.8%	8.1%	7.5%	7.0%
Average EBITDA margin n.a. n.a. n.a. n.a. n.a. n.m. 76.2% 48.0% 30.2% 22.3% 18.7% 17.9  VALUATION RATIOS - ADJUSTED EARNINGS  EURt 2014 2015 2016 2017 2018 2019 2020 2021 2022E 2023E 2024  P/E (adj) n.a. n.a. n.a. n.a. n.a. 34.6 13.5 n.m. 9.4 15.6 14.3 13  EV/EBITDA (adj) n.a. n.a. n.a. n.a. n.a. 20.7 10.8 167.6 11.3 21.0 20.2 19  EV/EBIT (adj) n.a. n.a. n.a. n.a. n.a. 20.7 10.8 167.6 11.3 21.0 20.2 19  EV/EBIT (adj) n.a. n.a. n.a. n.a. 20.7 10.8 167.6 11.3 21.0 20.2 19  EV/EBIT (adj) n.a. n.a. n.a. n.a. 17.3 24.2 n.m. 18.6 12.6 24.5 n.m. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBITDA n.a. n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. n.a. n.a. n.a												
VALUATION RATIOS - ADJUSTED EARNINGS  EURt 2014 2015 2016 2017 2018 2019 2020 2021 2022E 2023E 2024  P/E (adj) n.a. n.a. n.a. n.a. n.a. 34.6 13.5 n.m. 9.4 15.6 14.3 13  EV/EBITDA (adj) n.a. n.a. n.a. n.a. n.a. 20.7 10.8 167.6 11.3 21.0 20.2 19  EV/EBITA (adj) n.a. n.a. n.a. n.a. n.a. 20.7 10.8 167.6 11.3 21.0 20.2 19  EV/EBITA (adj) n.a. n.a. n.a. n.a. n.a. 25.3 9.8 17.9 19.0 26.9 25.8 24  VALUATION RATIOS - REPORTED EARNINGS  EURt 2014 2015 2016 2017 2018 2019 2020 2021 2022E 2023E 2024  P/E n.a. n.a. n.a. n.a. n.a. 17.3 24.2 n.m. n.m. 16.0 14.3 13  EV/EBITDA n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBITA n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV/EBIT n.a. n.a. n.a. n.a. n.a. 18.6 12.6 24.5 n.m. 27.5 25.8 24  EV												17.9%
EURt 2014 2015 2016 2017 2018 2019 2020 2021 2022E 2023E 2024  P/E (adj)				n.a.	n.a.	n.m.	70.2%	40.0%	30.2%	22.3%	10.7%	17.9%
P/E (adj)	EURt EUR			2016	2017	2018	2019	2020	2021	2022F	2023E	2024E
EV/EBITDA (adj) n.a. n.a. n.a. n.a. n.a. n.a. 20.7 10.8 167.6 11.3 21.0 20.2 19 EV/EBITA (adj) n.a. n.a. n.a. n.a. n.a. 20.7 10.8 167.6 11.3 21.0 20.2 19 EV/EBIT (adj) n.a. n.a. n.a. n.a. n.a. 25.3 9.8 17.9 19.0 26.9 25.8 24  VALUATION RATIOS - REPORTED EARNINGS  EURI 2014 2015 2016 2017 2018 2019 2020 2021 2022E 2023E 2024  P/E												13.8
EV/EBITA (adj)												19.1
EURT 2014 2015 2016 2017 2018 2019 2020 2021 2022E 2023E 2024 2025 2024 2025 2024 2025 2024 2025 2024 2025 2024 2025 2024 2025 2024 2025 2024 2025 2024 2025 2024 2025 2024 2025 2024 2025 2025	( )/											19.1
VALUATION RATIOS - REPORTED EARNINGS  EURt 2014 2015 2016 2017 2018 2019 2020 2021 2022E 2023E 2024  P/E												24.4
P/E         n.a.         n.a.         n.a.         n.a.         17.3         24.2         n.m.         n.m.         16.0         14.3         13           EV/Sales         n.a.         n.a.         n.a.         n.a.         9.04         4.99         5.90         5.31         7.29         6.93         6.0           EV/EBITDA         n.a.         n.a.         n.a.         18.6         12.6         24.5         n.m.         27.5         25.8         24           EV/EBIT         n.a.         n.a.         n.a.         18.6         12.6         24.5         n.m.         27.5         25.8         24           Dividend yield (ord.)         n.a.         n.a.         n.a.         3.8%         3.9%         4.7%         5.2%         6.0%         6.4%         6.8           FCF yield         n.a.         n.a.         n.a.         n.a.         -13.2%         -28.8%         -6.3%         39.7%         -2.6%         -0.3%         9.0           FCF Yield bef A&D, lease adj         n.a.         n.a.         n.a.         0.7%         3.9%         2.3%         -0.9%         6.3%         5.6%         9.0           Payout ratio         156.6%         n.m. <t< td=""><td></td><td>EARNIN</td><td>GS</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>		EARNIN	GS									
EV/Sales         n.a.         n.a.         n.a.         n.a.         9.04         4.99         5.90         5.31         7.29         6.93         6.0           EV/EBITDA         n.a.         n.a.         n.a.         n.a.         18.6         12.6         24.5         n.m.         27.5         25.8         24           EV/EBITA         n.a.         n.a.         n.a.         18.6         12.6         24.5         n.m.         27.5         25.8         24           EV/EBIT         n.a.         n.a.         n.a.         18.6         12.6         24.5         n.m.         27.5         25.8         24           Dividend yield (ord.)         n.a.         n.a.         n.a.         3.8%         3.9%         4.7%         5.2%         6.0%         6.4%         6.8           FCF yield         n.a.         n.a.         n.a.         n.a.         -13.2%         -28.8%         -6.3%         39.7%         -2.6%         -0.3%         9.0           FCF Yield bef A&D, lease adj         n.a.         n.a.         n.a.         0.7%         3.9%         2.3%         -0.9%         6.3%         5.6%         90.0           Payout ratio         156.6%         n.m.	EURt	2014	2015	2016	2017							2024E
EV/EBITDA         n.a.         n.a.         n.a.         n.a.         18.6         12.6         24.5         n.m.         27.5         25.8         24           EV/EBITA         n.a.         n.a.         n.a.         n.a.         18.6         12.6         24.5         n.m.         27.5         25.8         24           EV/EBIT         n.a.         n.a.         n.a.         18.6         12.6         24.5         n.m.         27.5         25.8         24           EV/EBIT         n.a.         n.a.         n.a.         18.6         12.6         24.5         n.m.         27.5         25.8         24           EV/EBIT         n.a.         n.a.         n.a.         18.6         12.6         24.5         n.m.         27.5         25.8         24           EV/EBIT         n.a.         n.a.         n.a.         n.a.         18.6         12.6         24.5         n.m.         27.5         25.8         24           Dividend yield (ord.)         n.a.         n.a.         n.a.         3.8%         3.9%         4.6%         39.7%         -2.6         6.0%         6.8           FCF yield         n.a.         n.a.         n.a.         n.a.												13.8
EV/EBITA         n.a.         n.a.         n.a.         n.a.         n.a.         18.6         12.6         24.5         n.m.         27.5         25.8         24           EV/EBIT         n.a.         n.a.         n.a.         n.a.         18.6         12.6         24.5         n.m.         27.5         25.8         24           Dividend yield (ord.)         n.a.         n.a.         n.a.         3.8%         3.9%         4.7%         5.2%         6.0%         6.4%         6.8           FCF yield         n.a.         n.a.         n.a.         -13.2%         -28.8%         -6.3%         39.7%         -2.6%         -0.3%         9.0           FCF Yield bef A&D, lease adj         n.a.         n.a.         n.a.         n.a.         0.7%         3.9%         2.3%         -0.9%         6.3%         5.6%         9.0           Payout ratio         156.6%         n.m.         33.5%         38.3%         132.6%         52.2%         n.m.         217.1%         93.8%         91.5%         93.5		n.a.	n.a.	n.a.	n.a.	9.04	4.99		5.31		6.93	6.61
EV/EBIT       n.a.       n.a.       n.a.       n.a.       18.6       12.6       24.5       n.m.       27.5       25.8       24         Dividend yield (ord.)       n.a.       n.a.       n.a.       n.a.       3.8%       3.9%       4.7%       5.2%       6.0%       6.4%       6.8         FCF yield       n.a.       n.a.       n.a.       n.a.       -13.2%       -28.8%       -6.3%       39.7%       -2.6%       -0.3%       9.0         FCF Yield bef A&D, lease adj       n.a.       n.a.       n.a.       0.7%       3.9%       2.3%       -0.9%       6.3%       5.6%       9.0         Payout ratio       156.6%       n.m.       33.5%       38.3%       132.6%       52.2%       n.m.       217.1%       93.8%       91.5%       93.5		n.a.	n.a.	n.a.	n.a.				n.m.			24.4
Dividend yield (ord.)         n.a.         n.a.         n.a.         n.a.         3.8%         3.9%         4.7%         5.2%         6.0%         6.4%         6.8           FCF yield         n.a.         n.a.         n.a.         n.a.         -13.2%         -28.8%         -6.3%         39.7%         -2.6%         -0.3%         9.0           FCF Yield bef A&D, lease adj         n.a.         n.a.         n.a.         n.a.         0.7%         3.9%         2.3%         -0.9%         6.3%         5.6%         9.0           Payout ratio         156.6%         n.m.         33.5%         38.3%         132.6%         52.2%         n.m.         217.1%         93.8%         91.5%         93.5		n.a.	n.a.	n.a.	n.a.				n.m.			24.4
FCF yield n.a. n.a. n.a. n.a. n.a. n.a. n.a. n.a												24.4
FCF Yield bef A&D, lease adj n.a. n.a. n.a. n.a. n.a. 0.7% 3.9% 2.3% -0.9% 6.3% 5.6% 9.0 Payout ratio 156.6% n.m. 33.5% 38.3% 132.6% 52.2% n.m. 217.1% 93.8% 91.5% 93.5%	, , ,											6.8%
Payout ratio 156.6% n.m. 33.5% 38.3% 132.6% 52.2% n.m. 217.1% 93.8% 91.5% 93.5%												9.0%
												9.0%
Pauras: Campany data and Nardan antimatan			n.m.	33.5%	38.3%	132.6%	52.2%	n.m.	217.1%	93.8%	91.5%	93.5%

BALANCE SHEET											
EURt	2014	2015	2016	2017	2018	2019	2020	2021	2022E	2023E	2024E
Intangible assets	0	400	1,350	1,389	2,933	3,142	2,846	5,391	5,391	5,391	5,391
of which R&D	0	0	0	0	0	0	0	0	0	0	0
of which other intangibles	0	0	0	39	105	329	33	614	614	614	614
of which goodwill	0	400	1,350	1,350	2,828	2,813	2,813	4,777	4,777	4,777	4,777
Tangible assets	6,844	28,198	38,559	57,816	71,263	42,124	45,887	34,094	34,483	34,892	35,322
of which leased assets	0	0	0	0	0	0	0	0	0	0	0
Shares associates	0	0	1,844	13,583	14,296	24,929	15,851	745	1,379	2,038	2,723
Interest bearing assets	0	0	0	0	0	0	10	0	0	0	0
Deferred tax assets	0	0	0	0	0	0	684	665	0	0	0
Other non-IB non-current assets	0	6	498	208	232	205	472	3,728	3,728	3,728	3,728
Other non-current assets	0	0	0	0	0	0	0	0	0	0	0
Total non-current assets	6,844	28,604	42,251	72,996	88,724	70,400	65,750	44,623	44,981	46,049	47,163
Inventory	0	0	0	0	0	0	0	0	0	0	0
Accounts receivable	204	440	556	1,187	1,461	1,101	1,094	1,211	1,021	1,110	1,144
Short-term leased assets	0	0	0	0	0	0	0	0	0	0	0
Other current assets	690	0	272	10	148	0	106	78	66	71	74
Cash and bank	39	212	509	1,465	2,323	4,844	3,181	17,399	10,555	15,545	23,542
Total current assets	933	652	1,337	2,662	3,932	5,945	4,381	18,688	11,909	16,958	25,010
Assets held for sale	0	n.a.									
Total assets	7,777	29,256	43,588	75,658	92,656	76,345	70,131	63,311	60,822	69,926	79,611
Shareholders equity	5,899	17,865	21,695	46,128	46,815	43,477	37,562	36,239	30,380	30,711	31,001
Of which preferred stocks	0	0	0	0	0	0	0	0	0	0	0
Of which equity part of hybrid debt	0	0	0	0	0	0	0	0	0	0	0
Minority interest	0	0	0	19	2,671	1,200	1,140	475	475	475	475
Total Equity	5,899	17,865	21,695	46,147	49,486	44,677	38,702	36,714	30,855	31,186	31,476
Deferred tax	403	1,110	1,466	1,490	1,921	925	1,005	446	446	446	446
Long term interest bearing debt	1,156	7,936	18,273	21,408	28,641	18,017	18,364	18,512	18,512	18,512	18,512
Pension provisions	0	0	0	0	0	0	0	0	0	0	0
Other long-term provisions	0	0	0	0	0	0	0	0	0	0	0
Other long-term liabilities	0	0	0	0	0	0	0	0	0	0	0
Non-current lease debt	0	0	0	0	0	0	0	0	0	0	0
Convertible debt	0	0	0	0	0	0	0	0	0	0	0
Shareholder debt	0	0	0	0	0	0	0	0	0	0	0
Hybrid debt	0	0	0	0	0	0	0	0	0	0	0
Total non-current liabilities	1,559	9,046	19,739	22,898	30,562	18,942	19,369	19,338	18,958	18,958	18,958
Short-term provisions	0	0	0	0	0	0	0	0	0	0	0
Accounts payable	94	533	879	2,041	3,909	9,818	7,728	3,989	3,363	3,655	3,769
Current lease debt	0	0	0	0	0	0	0	0	0	0	0
Other current liabilities	0	0	17	249	0	0	0	0	0	0	0
Short term interest bearing debt	225	1,812	1,259	4,323	8,699	2,908	4,332	3,270	3,270	3,270	3,270
Total current liabilities	319	2,345	2,155	6,613	12,608	12,726	12,060	7,259	7,458	7,644	7,813
Liabilities for assets held for sale	0	0	0	0	0	0	0	0	0	0	0
Total liabilities and equity	7,777	29,256	43,589	75,658	92,656	76,345	70,131	63,311	60,822	69,926	79,611
Balance sheet and debt metrics											
Net debt	1,342	9,536	19,023	24,266	35,017	16,081	19,505	4,383	13,227	15,237	14,240
of which lease debt	0	0	0	0	0	0	0	0	0	0	0
Working capital	800	-93	-68	-1,093	-2,300	-8,717	-6,528	-2,700	-2,835	-2,961	-3,075
Invested capital	7,644	28,511	42,183	71,903	86,424	61,683	59,222	41,923	46,078	50,007	51,526
Capital employed	7,280	27,613	41,227	71,878	86,826	65,602	61,398	58,496	52,637	52,968	53,258
ROE	23.5%	29.3%	19.0%	14.9%	4.6%	3.7%	-3.8%	-2.3%	6.4%	7.7%	7.9%
ROIC	3.2%	2.6%	6.1%	4.8%	3.6%	5.7%	0.4%	n.a.	5.2%	5.1%	5.0%
ROCE	6.3%	4.1%	7.8%	6.1%	4.6%	6.9%	0.6%	n.a.	5.6%	6.2%	6.4%
Net debt/EBITDA	1.8	2.2	4.2	4.1	7.5	4.1	n.m.	n.m.	4.7	5.0	4.5
Interest coverage	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	-0.4	-0.4	n.m.	n.m.	n.m.
Equity ratio	75.9%	61.1%	49.8%	61.0%	50.5%	56.9%	53.6%	57.2%	49.9%	43.9%	38.9%
Net gearing	22.7%	53.4%	87.7%	52.6%	70.8%	36.0%	50.4%	11.9%	42.9%	48.9%	45.2%

CASH FLOW STATEMENT											
EURt	2014	2015	2016	2017	2018	2019	2020	2021	2022E	2023E	2024E
EBITDA (adj) for associates	764	4,325	3,149	4,925	4,030	4,537	2,278	-2,255	2,178	2,407	2,503
Paid taxes	0	-31	-235	-133	-357	-273	-507	328	-380	-322	-334
Net financials	0	48	-281	-422	-587	-1,767	-1,087	-615	-317	-382	-404
Change in provisions	0	0	0	0	0	0	0	0	0	0	0
Change in other LT non-IB	0	-6	-492	290	-24	27	-951	-2,857	285	0	0
Cash flow to/from associates	0	0	0	0	0	0	0	0	0	0	0
Dividends paid to minorities	0	0	0	0	0	0	0	0	0	0	0
Other adj to reconcile to cash flow	-764	-3,906	-1,413	-3,244	-2,330	-649	6,910	5,649	0	0	0
Funds from operations (FFO)	0	430	728	1,416	732	1,875	6,643	250	1,767	1,703	1,766
Change in NWC	0	37	-82	33	310	810	-4,952	-97	135	126	115
Cash flow from operations (CFO)	n.a.	467	646	1,449	1,042	2,685	1,692	153	2,577	2,390	3,037
Capital expenditure	0	-282	-386	-578	-773	-1,126	-897	-465	-389	-409	-429
Free cash flow before A&D	0	185	260	871	269	1,559	795	-313	2,132	1,906	3,037
Proceeds from sale of assets	0	0	1,231	2,315	833	15,480	2,000	17,500	0	0	0
Acquisitions	0	-3,154	-3,869	-737	-6,012	-28,539	-5,000	-3,500	0	0	0
Free cash flow	0	-2,969	-2,378	2,449	-4,910	-11,500	-2,205	13,687	-868	-94	3,037
Free cash flow bef A&D, lease adj	0	185	260	871	269	1,559	795	-313	2,132	1,906	3,037
Dividends paid	0	-152	-563	-629	-1,298	-1,422	-1,546	-1,669	-7,975	-2,030	-2,161
Equity issues / buybacks	0	0	0	1,167	0	0	0	0	0	0	0
Net change in debt	0	3,355	5,271	-1,138	2,983	15,500	5,000	6,500	0	0	0
Other financing adjustments	0	0	0	0	0	0	0	10	0	0	0
Other non-cash adjustments	39	-61	-2,033	-893	4,083	-57	-2,912	-4,310	0	0	0
Change in cash	39	173	297	956	858	2,521	-1,663	14,218	-6,844	4,989	7,997
Cash flow metrics											
Capex/D&A	n.m.										
Capex/Sales	0.0%	19.6%	12.3%	9.0%	9.3%	9.8%	9.5%	4.8%	4.7%	4.6%	4.7%
Key information											
Share price year end (/current)	n.a.	n.a.	n.a.	n.a.	6	6	6	6	5	5	5
Market cap.	n.a.	n.a.	n.a.	n.a.	37,094	39,876	35,239	34,497	33.789	33.789	33,789
Enterprise value	n.a.	n.a.	n.a.	n.a.	74,782	57,157	55,884	51,855	59,990	62,001	61,004
Diluted no. of shares, year-end (t)	1,519.5	3,179.9	3,310.8	6,182.3	6,182.3	6,182.3	6,182.3	6,182.3	6,548.2	6,548.2	6,548.2

Diluted no. of shares, year-end (t)

Source: Company data and Nordea estimates

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#### **Completion Date**

22 Aug 2022, 21:42 CET

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